# Wiltshire Council Revenue Budget Movements 2012/2013

	Original Budget	In Year Virements to Period 3	Revised Budget Period 3	In Year Virements to Period 5	Revised Budget Period 5	In Year Virements to Period 7	Revised Budget Period 7	In Year Virements to Period 9	Revised Budget Period 9
Service	£m	£m	£m	£m	£m	£m	£m	£m	£m
Adult Care Operations									
Older People Other Vulnerable Adults	44.055 8.503	1.326 0.381	45.381 8.884	0.000 0.000	45.381 8.884	0.015 (0.392)	45.396 8.492	0.000 0.000	45.396 8.492
Learning Disability	38.444	0.310	38.754	(0.034)	38.720	(0.010)	38.710	0.000	38.710
Mental Health	23.748	(2.017)	21.731	0.000	21.731	0.400	22.131	0.000	22.131
Adult Care Commissioning Resources, Strategy & Commissioning	2.807	0.000	2.807	0.009	2.816	0.001	2.817	0.000	2.817
Communities, Libraries , Heritage & Arts	2.007	0.000	2.007	0.000	2.010	0.001	2.011	0.000	2.017
Community Leadership & Governance	3.303	0.000	3.303	0.583	3.886	(0.021)	3.865	0.003	3.868
Libraries Heritage & Arts Housing Services	4.540	0.000	4.540	0.000	4.540	(0.007)	4.533	0.001	4.534
Housing Services	5.456	0.000	5.456	0.417	5.873	(0.028)	5.845	0.000	5.845
Neighbourhood Services									
Highways and Street Scenes	19.215	0.209 0.103	19.424 3.300	0.003	19.427 3.300	(0.026) 0.035	19.401 3.335	0.000	19.401 3.335
Leisure Car Parking	3.197 (5.927)	0.103	(5.927)	0.000	(5.843)	(0.035	3.335 (5.856)	0.000	3.335 (5.856)
Children & Families			( )		(,	. ,	. ,		. ,
Safeguarding (moved to Children's Services)	0.970	0.000	0.970	(0.970)	0.000	0.000	0.000	0.000	0.000
Children's Social Care Integrated Youth	29.704 3.661	(0.030) (0.450)	29.674 3.211	0.232 0.036	29.906 3.247	0.006 0.029	29.912 3.276	0.439 (0.001)	30.351 3.275
Schools & Learning									
Early Years	9.102	(0.032)	9.070	0.000	9.070	0.000	9.070	(0.002)	9.068
School Improvement Business & Commercial Services	3.752 0.771	0.078	3.830 0.870	0.121 (0.116)	3.951 0.754	(0.122) 0.103	3.829 0.857	(0.002) 0.006	3.827 0.863
Targeted Services & Learner Support	7.572	(0.087)	7.485	0.408	7.893	(0.002)	7.891	0.000	7.891
Children's Services Commissioning & Performance									
Commissioning and Performance Funding Schools	2.916 0.000	0.044 0.000	2.960 0.000	0.051 1.520	3.011 1.520	(0.171) 0.000	2.840 1.520	0.096 0.000	2.936 1.520
Safeguarding (Moved from Schools & Learning)	0.000	0.000	0.000	0.944	0.944	(0.009)	0.935	(0.035)	0.900
Policy. Performance & Partnership									
Policy, Performance & Partnership Finance	0.516	(0.140)	0.376	0.000	0.376	(0.078)	0.298	(0.001)	0.297
Finance, Procurement & Internal Audit	8.592	0.195	8.787	(0.330)	8.457	(2.617)	5.840	(0.007)	5.833
Revenues & Benefits - Subsidy	0.007	0.000	0.007	0.000	0.007	0.000	0.007	0.000	0.007
Legal & Democratic Legal & Democratic	7.488	(0.023)	7.465	0.000	7.465	(0.059)	7.406	0.000	7.406
Communications		, ,				. ,			
Comms & Branding	2.238	0.014	2.252	(0.021)	2.231	(0.012)	2.219	0.000	2.219
HR & Organisational Development Human Resources & Organisational Development	2.689	0.713	3.402	0.000	3.402	0.102	3.504	0.000	3.504
Business Services									
Information Services	14.865	0.212	15.077	0.017	15.094	(0.016)	15.078	0.000	15.078
Shared Services and Customer Care/ Business Services	5.684	(0.817)	4.867	0.039	4.906	(0.083)	4.823	(0.070)	4.753
Strategic Property Services	2.510	(1.437)	1.073	0.000	1.073	0.407	1.480	0.007	1.487
Transformation Programme Transformation Programme	15.492	1.263	16.755	(0.115)	16.640	(0.120)	16.520	0.070	16.590
Economy and Enterprise						. ,			
Economy & Enterprise Development Services	3.862	0.005	3.867	0.707	4.574	(0.009)	4.565	0.000	4.565
Development Services	1.186	0.032	1.218	0.000	1.218	(0.056)	1.162	0.000	1.162
Strategic Services, Highways and Transport	7.054	(0.000)	6.961	0.000	6.961	(0.000)	0.004	(0.004)	6.930
Highways Strategic Services Public Transport	7.054	(0.093)	6.961 11.299	0.000	6.961 11.573	(0.030) (0.016)	6.931 11.557	(0.001) 0.000	6.930 11.557
Education Transport	8.241	(0.012)	8.229	0.012	8.241	0.000	8.241	0.000	8.241
<u>Waste</u> Waste	30.597	(0.531)	30.066	(0.023)	30.043	(0.010)	30.033	0.000	30.033
Public Health & Protection									
Public Health & Protection	4.055	0.008	4.063	0.000	4.063	(0.035)	4.028	0.001	4.029
Digital Inclusion	0.091	0.147	0.238	0.000	0.238	0.000	0.238	0.000	0.238
Corporate Directors									
Corporate Directors	0.970	(0.109)	0.861	(0.026)	0.835	(0.040)	0.795	0.000	0.795
Corporate Movement To/ From Reserves	0.000	(0.238)	(0.238)	(3.121)	(3.359)	(0.045)	(3.404)	(0.504)	(3.908)
Capital Financing	25.221	0.492	25.713	0.000	25.713	0.000	25.713	0.000	25.713
Restructure and Contingency Specific and General Grants	(0.904) (38.033)	(0.306) 0.000	(1.210) (38.033)	(0.701) 0.000	(1.911) (38.033)	0.380 2.549	(1.531) (35.484)	0.000 0.000	(1.531) (35.484)
Corporate Levys	7.158	0.679	7.837	0.000	7.837	0.000	7.837	0.000	7.837
2011-2012 Budget Requirement	326.655	(0.000)	326.655	0.000	326.655	0.000	326.655	(0.000)	326.655
HRA Budget	0.141	0.000	0.141	0.000	0.141	0.000	0.141	0.000	0.141
<b>-</b>									
	326.796	0.000	326.796	0.000	326.796	0.000	326.796	0.000	326.796

# Major Wiltshire Council Virements between Services Areas from Period 7 Budget to Period 9

	£m		£m
Adult Care Onerstians		UP & Organizational Development	
Adult Care Operations Revised Budget Period 7	114.729	HR & Organisational Development Revised Budget Period 7	3.504
No Virements in period	114.720	No Virements in period	0.004
Revised Budget Period 9	114.729	Revised Budget Period 9	3.504
		Business Services	
Adult Care Commissioning Revised Budget Period 7	2.817	Revised Budget Period 7 In Year Virements periods 8 & 9	21.381
No Virements in period	2.017	Transfer salary budget to transformation	(0.070)
Revised Budget Period 9	2.817	Temporary Staff transfer from finance	0.007
		Revised Budget Period 9	21.318
Communities, Libraries, Heritage & Arts			
Revised Budget Period 7	8.398	Transformation Programme	
In Year Virements periods 8 & 9		Revised Budget Period 7	16.520
Grants release of Earmark Reserves Revised Budget Period 9	0.004 8.402	In Year Virements periods 8 & 9 Transfer salary budget to Business Services	0.070
	0.402	Revised Budget Period 9	16.590
Housing Services			10.000
Revised Budget Period 7	5.845	Economy and Enterprise	
No Virements in period		Revised Budget Period 7	4.565
Revised Budget Period 9	5.845	No Virements in period	
		Revised Budget Period 9	
Neighbourhood Services			4.565
Revised Budget Period 7	16.880	Development Services Revised Budget Period 7	4 460
No Virements in period Revised Budget Period 9	16.880	No Virements in period	1.162
	10.000	Revised Budget Period 9	1.162
Children & Families		·	
Revised Budget Period 7	33.188	Strategic Services, Highways and Transport	
In Year Virements periods 8 & 9		Revised Budget Period 7	26.729
Grants release of Earmark Reserves	0.438	No Virements in period	
Revised Budget Period 9	33.626	Revised Budget Period 9	26.729
Schools & Learning	21.647	Waste	
Revised Budget Period 7	21.047	Revised Budget Period 7	30.033
In Year Virements periods 8 & 9		No Virements in period	
Realignment of cost to Comm & Performance	0.002	Revised Budget Period 7	30.033
Revised Budget Period 9	21.649		
		Public Health & Protection	
Children's Services Commissioning & Performance	5.295	Revised Budget Period 7	4.028
Revised Budget Period 7 In Year Virements periods 8 & 9		No Virements in period Revised Budget Period 9	4.028
Realignment of cost to Schools & Learning	(0.002)		4.020
Grants release of Earmark Reserves	0.062	Digital Inclusion	
Revised Budget Period 9	5.355	Revised Budget Period 7	0.238
		No Virements in period	
Policy, Performance & Partnership		Revised Budget Period 9	0.238
Revised Budget Period 7	0.298		
No Virements in period Revised Budget Period 9	0.000	Corporate Directors Revised Budget Period 7	0 705
	0.298	No Virements in period	0.795
Finance		Revised Budget Period 9	0.795
Revised Budget Period 7	5.847	-	
In Year Virements periods 8 & 9		Corporate	
Temporary Staff transfer to Business Services	(0.007)	Revised Budget Period 7	(6.869)
Revised Budget Period 9	5.840	In Year Virements periods 8 & 9	
Logal & Domocratic		Grants release of Earmark Reserves Revised Budget Period 9	(0.504)
Legal & Democratic Revised Budget Period 7	7.406	noniou budgeri enou v	(7.373)
No Virements in period	/ .400	SUMMARY TOTALS	
Revised Budget Period 9	7.406	Revised Budget Period 7	326.655
		Revised Budget Period 9	326.655
Communications			
Revised Budget Period 7	2.219		
No Virements in period Revised Budget Period 9	2.219	HRA Budget (Unchanged)	0.141
	2.219		

Variation as % of Projected Variation for Actual and Projected Revised Budget Profiled Budget Revised Budget: Original Budget committed to Position Year: Overspend / Period 9 to Date Overspend / date for Year (Underspend) . (Underspend) £m £m £m £m £m £m Adult Care Operations Older People 41.831 Gross Costs 53.241 52.711 39.831 52.711 (9.186 (7.315 (5.512) (7.604 (7.315) Income 44.055 Net 45.396 34.319 34.227 45.396 --Other Vulnerable Adults 9.179 9.006 7.122 7.290 9.126 0.120 1.3% Gross Costs (0.676) (0.514) (0.404) (0.592 (0.514) Income -8,503 8.492 6.718 6.698 8.612 0.120 1.4% Net Learning Disability Gross Costs 42.018 41.181 32.440 33.481 41.181 -Income (3.574 (2.471) (1.967) (2.084 (2.471 -Net 38.444 38.710 30.473 31.397 38.710 -Gross Costs 27.941 25.597 25.627 0.030 0.1% Mental Health 19.726 18.188 (4.193 (2.655) (2.841 (3.466) (3.466) Income 0.030 0.1% 23.748 22.131 17.071 15.347 22.161 Net Adult Care Commissioning Resources, Strategy & Commissioning Gross Costs 2.955 2.964 2.224 2.274 3.079 0.115 3.9% (0.147 (0.111 (0.061 (0.147) (0.148) Income 2.807 2.113 2.213 2.932 0.115 4.1% 2.817 Net Communities, Libraries, Heritage & Arts Community Leadership & Governance 3.358 3.923 3.252 3.299 3.858 (0.065) Gross Costs (1.7% Income (0.055 (0.055 (0.048) (0.576 (0.055) 3.303 3.868 3.204 2.723 3.803 (0.065) (0.017) Net Libraries, Heritage & Arts Gross Costs 5.516 5.501 4.126 4.344 5.489 (0.012) (0.2%) (0.976) (0.967) (0.726) (0.552 (0.967) Income (0.012) (0.3%) Net 4.540 4.534 3.400 3.792 4.522 Housing Services Housing Services Gross Costs 6.627 7.191 5.394 5.400 7.123 (0.068) (0.9%) (1.171 (1.346) (1.007) (0.692 (1.346) Income 5.456 5.845 4.387 4.708 5.777 (0.068) (1.2%) Net

#### APPENDIX C

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Itshire Council Revenue Budget Monitoring Statement: Period 9
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		Original Budget	Revised Budget Period 9	Profiled Budget to Date	Actual and committed to date	Projected Position for Year	Projected Variation for Year: Overspend / (Underspend)	Variation as % of Revised Budget: Overspend / (Underspend)
		£m	£m	£m	£m	£m	£m	
Neighbourhood Services Highways & Street Scene	Gross Costs	21.855	21.987	16.321	16.147	22.260	0.273	1.2%
nighways & Street Scene	Income	(2.640)	(2.586)	(2.084)	(1.871)	(2.132)	0.273	(17.6%)
	Net	19.215	19.401	14.237	14.276	20.128	0.727	3.7%
	INEL	19.215	19.401	14.237	14.276	20.128	0.727	3.1%
Leisure	Gross Costs	8.489	8.877	6.726	6.864	8.767	(0.110)	(1.2%)
	Income	(5.292)	(5.542)	(4.157)	(3.665)	(5.332)	0.210	(3.8%)
	Net	3.197	3.335	2.569	3.199	3.300	0.100	3.0%
Car Parking	Gross Costs	1.900	1.971	1.478	1.289	1.824	(0.147)	(7.5%)
	Income	(7.827)	(7.827)	(6.071)	(5.423)	(7.500)	0.327	(4.2%)
	Net	(5.927)	(5.856)	(4.593)	(4.134)	(5.676)	0.180	(3.1%)
Children & Families								
Children's Social Care	Gross Costs	30.533	31.414	22.851	30.138	35.896	4.482	14.3%
	Income	(0.829)	(1.063)	(0.685)	(0.529)	(1.063)	-	-
	Net	29.704	30.351	22.166	29.609	34.833	4.482	14.8%
Integrated Youth	Gross Costs	4.975	4.647	3.410	3.490	4.532	(0.115)	(2.5%)
	Income	(1.314)	(1.372)	(0.761)	(1.149)	(1.372)	-	-
	Net	3.661	3.275	2.649	2.341	3.160	(0.115)	) (3.5%)
Schools & Learning								
Early Years	Gross Costs	25.117	25.111	18.784	19.459	24.816	(0.295)	(1.2%)
	Income	(16.015)	(16.043)	-	(0.026)	(16.043)	-	-
	Net	9.102	9.068	18.784	19.433	8.773	(0.295)	(3.3%)
School Improvement	Gross Costs	6.830	6.846	4.758	4.228	6.761	(0.085)	) (1.2%)
	Income	(3.078)	(3.019)	(2.473)	(2.572)	(3.019)	-	-
	Net	3.752	3.827	2.285	1.656	3.742	(0.085)	) (2.2%)
Business & Commercial Services	Gross Costs	4.455	3.843	3.126	3.273	3.915	0.072	1.9%
	Income	(3.684)	(2.980)	(0.189)	0.178	(2.980)	0.072	-
	Net	0.771	0.863	2.937	3.451	0.935	0.072	8.3%
Targeted Services & Learner Support	Gross Costs	23.199	23.583	17.935	15.502	23.173	(0.410)	(1.7%)
	Income	(15.627)	(15.692)	(1.451)	(0.448)	(15.692)	-	-
	Net	7.572	7.891	16.484	15.054	7.481	(0.410)	(5.2%)

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		Original Budget	Revised Budget Period 9	Profiled Budget to Date	Actual and committed to date	Projected Position for Year	Projected Variation for Year: Overspend / (Underspend)	Variation as % of Revised Budget: Overspend / (Underspend)
		£m	£m	£m	£m	£m	£m	
Children's Services Commissioning & Performance								
Safeguarding	Gross Costs	1.058	1.081	0.803		1.278	0.197	18.2%
	Income	(0.088)	(0.181)	(0.126)		(0.181)	-	-
	Net	0.970	0.900	0.677	0.855	1.097	0.197	21.9%
Commissioning & Performance	Gross Costs	9.426	10.291	8.473	7.225	9.576	(0.715	) (6.9%)
° °	Income	(6.510)	(7.355)	(0.996)	(0.774)	(7.355)	-	-
	Net	2.916	2.936	7.477	6.451	2.221	(0.715)	) (24.4%)
Funding Schools	Gross Costs	283.830	281.935	211.452	94.893	281.935	_	
Funding Schools	Income	(283.830)	(280.415)	(4.708)	(20.434)	(280.415)	-	-
	Net	-	1.520	206.744	74.459	1.520	-	-
Policy, Performance & Partnership		0.500		0.004				4.004
Policy, Performance & Partnership	Gross Costs Income	0.520 (0.004)	0.300 (0.003)	0.224	0.243	0.312 (0.003)	0.012	4.0%
	Net	0.516	0.297	0.222	0.243	0.309	0.012	4.0%
Finance								
Finance, Procurement & Internal Audit	Gross Costs	18.100	17.914	12.557	12.575	17.919	0.005	
	Income Net	(9.508) 8.592	(12.081) 5.833	(6.867) 5.690	) (5.815) <b>6.760</b>	(12.126) 5.793	(0.045) (0.040)	,
	INEL	0.592	5.635	5.690	0.700	5.795	(0.040)	(0.778)
Revenues & Benefits - Subsidy	Gross Costs	138.555	138.555	83.420	89.164	138.555	-	-
	Income	(138.548)	(138.548)	(102.947)	(107.213)	(138.548)	-	-
	Net	0.007	0.007	(19.527)	(18.049)	0.007	-	-
Legal & Democratic								
Legal & Democratic	Gross Costs	8.295	8.213	6.032	5.585	7.873	(0.340	) (4.1%)
	Income	(0.807)	(0.807)	(0.389)	(0.186)	(0.767)	0.040	(5.0%)
	Net	7.488	7.406	5.643	5.399	7.106	(0.300)	) (4.1%)
Communications Comms & Branding	Gross Costs	2.318	2.299	1.730	1.746	2.239	(0.060	) (2.6%)
Commis & Dranding	Income	(0.080)	(0.080)	(0.060)	(0.043)	(0.045)	0.035	(43.8%)
	Net	2.238	2.219	1.670	1.703	2.194	(0.025)	
HR & Organisational Development								
Human Resources & Organisational Development	Gross Costs Income	3.012 (0.323)	4.636 (1.132)	3.479 (0.849)	3.400 (0.935)	4.526 (1.152)	(0.110) (0.020)	,
	Net	2.689	(1.132) 3.504	(0.849) 2.630	. ,	(1.152)	(0.020	

		Original Budget	Revised Budget Period 9	Profiled Budget to Date	Actual and committed to date	Projected Position for Year	Projected Variation for Year: Overspend / (Underspend)	Variation as % of Revised Budget: Overspend / (Underspend)
		£m	£m	£m	£m	£m	£m	
Business Services		15 150	15 00 1	10.010			(0.500)	(0.00()
Information Services	Gross Costs Income	15.152 (0.287)	15.381 (0.303)	12.243 (0.227)	11.949 (0.077)	14.881 (0.303)	(0.500)	(3.3%)
	Net	14.865	15.078	(0.227)	11.872	14.578	(0.500)	(3.3%)
	INCL	14.005	13.070	12.010	11.072	14.570	(0.500)	(3.378)
Customer Care/Business Services Finance	Gross Costs	8.708	6.973	5.229	5.264	6.828	(0.145	(2.1%)
	Income	(3.024)	(2.220)	(1.675)	(1.799)	(2.135)	0.085	(3.8%)
	Net	5.684	4.753	3.554	3.465	4.693	(0.060)	) (1.3%)
Strategic Property Services	Gross Costs	3.854	5.174	3.880	3.698	5.063	(0.111	
	Income	(1.344)	(3.687)	(2.760)	(2.652)	(3.835)	(0.148)	
	Net	2.510	1.487	1.120	1.046	1.228	(0.259)	) (17.4%)
Transformation Programme								
Transformation Programme	Gross Costs	18,740	17.211	12.909	13.631	17.389	0.178	1.0%
	Income	(3.248)	(0.621)	(0.466)	0.081	(0.621)	-	-
	Net	15.492	16.590	12.443	13.712	16.768	0.178	1.1%
Economy & Enterprise								
Economy & Enterprise	Gross Costs	3.948	5.707	4.292	3.801	5.637	(0.070)	) (1.2%)
	Income	(0.086)	(1.142)	(0.857)	(1.038)	(1.142)	-	-
	Net	3.862	4.565	3.435	2.763	4.495	(0.070)	) (1.5%)
Development Services								
Development Services	Gross Costs	5.908	5.884	4.413	4.297	5.837	(0.047	(0.8%)
	Income	(4.722)	(4.722)	(3.651)	(3.884)	(4.725)	(0.003)	
	Net	1.186	1.162	0.762	0.413	1.112	(0.050)	(4.3%)
Strategic Services, Highways & Transport								
Highways Strategic Services	Gross Costs	8.729	8.466	6.230	6.408	8.487	0.021	0.2%
	Income	(1.675)	(1.536)	(1.124)	(1.249)	(1.722)	(0.186	
	Net	7.054	6.930	5.106	5.159	6.765	(0.165)	) (2.4%)
Public Transport	Gross Costs	14.939	15.662	11.862	11.496	15.837	0.175	1.1%
rubic transport	Income	(3.652)	(4.105)	(3.024)	(2.717)	(4.276)	(0.175	4.2%
	Net	11.287	11.557	8.838	8.779	11.561	0.004	0.0%
				1000				0.075
Education Transport	Gross Costs	8.964	8.964	5.764	5.625	8.861	(0.103	) (1.1%)
	Income	(0.723)	(0.723)	(0.895)	(0.581)	(0.665)	0.058	(8.0%)
	Net	8.241	8.241	4.869	5.044	8.196	(0.045	(0.5%)

		Original Budget	Revised Budget Period 9	Profiled Budget to Date	Actual and committed to date	Projected Position for Year	Projected Variation for Year: Overspend / (Underspend)	Variation as % of Revised Budget: Overspend / (Underspend)
		£m	£m	£m	£m	£m	£m	
Waste					00.407		(0.070)	(2.00()
Waste	Gross Costs Income	33.268 (2.671)	33.384 (3.351)	22.900 (2.282)	28.197 (1.579)	33.114 (2.981)	(0.270) 0.370	
	Net	(2.671) 30.597	30.033	20.618	26.618	30.133	0.370	(11.0%) 0.3%
	inet	30.337	30.033	20.010	20.010	50.155	0.100	0.3 /6
Public Health & Protection								
Public Health & Protection	Gross Costs	5.164	5.096	3.821	3.956	5.066	(0.030)	(0.6%)
	Income	(1.109)	(1.067)	(0.823)	(1.546)	(1.037)	0.030	(2.8%)
	Net	4.055	4.029	2.998	2.410	4.029	(0.000)	(0.0%)
Digital Inclusion								
Digital Inclusion	Gross Costs	0.091	0.278	0.209	0.135	0.248	(0.030)	(10.8%)
	Income	-	(0.040)	(0.040)	(0.040)	(0.040)	· ·	-
	Net	0.091	0.238	0.169	0.095	0.208	(0.030)	) (12.6%)
O								
Corporate Directors Corporate Directors	Gross Costs	1.015	0.822	0.648	0.698	0.822	-	
Corporate Directors	Income	(0.045)	(0.027)	(0.010)	0.098	(0.027)	-	-
	Net	0.970	0.795	0.638	0.698	0.795		-
Corporate								
Movement To/From Reserves		-	(3.908)	(3.908)	(3.908)	(5.608)	(1.700)	43.5%
Capital Financing		25.221	25.713	9.363	7.267	24.213	(1.500)	(5.8%)
Restructure & Contingency		(0.904)	(1.531)	2.438	1.617	0.019	1.550	(101.2%)
Specific & General Grants		(38.033)	(35.484)	(29.888)	(30.060)	(35.484)	-	-
Corporate Levys		7.158	7.837	7.449	7.138	7.837	-	-
	Net	(6.558)	(7.373)	(14.546)	(17.946)	(9.023)	(1.650)	) 22.4%
Wiltshire Council General Fund Total	Gross Costs	865.224	863.206	617.528	513.585	863.398	0.192	0.0%
Wittshire Council General Fund Fotal	Income	(538.569)	(536.551)	(165.079)	(183.181)	(535.515)	1.036	(0.2%)
	Net	326.655	326.655	452.449	330.404	327.883	1.228	0.4%
Housing Revenue Account (HRA)	Gross Costs	24.424	24.424	18.317	7.274	24.424	-	-
	Income	(24.283)	(24.283)	(17.972)	(17.182)	(24.283)	-	-
	Net	0.141	0.141	0.345	(9.908)	0.141	-	-
Total Including HRA	Gross Costs	889.648	887.630	635.845	520.859	887.822	0.192	0.0%
	Income	(562.852)	(560.834)	(183.051)	(200.363)	(559.798)	1.036	(0.2%)
	Net	326.796	326.796	452.794	320.496	328.024	1.228	0.4%

# Wiltshire Council Forecast Variance Movements

Appendix D

Adult Care Operations         Em         Em         Em           Other Vincersible Adults         (0.404)         0.187         (0.157)         0.030           Adult Care Commissioning         0.187         (0.157)         0.030           Adult Care Commissioning         0.118         (0.003)         0.115           Communities, Libraries, Heritage & Arts         0.000         (0.012)         (0.025)           Communities, Leadership & Governance         (0.063)         (0.004)         (0.068)           Misinbourhood Services         0.250         0.477         0.727           Leisure         0.160         (0.060)         0.100           Children & Families         0.238         (0.058)         0.180           Children & Families         0.238         (0.060)         0.100           Children & Social Care         3.882         0.600         4.482           Integrated Vouth         (0.166)         0.001         (0.175)           School Improvement         (0.085)         (0.285)         (0.285)           Largeted Services & Learning         0.000         0.197         0.197           Commercial Services Commissioning and Performance         (0.171)         0.002         (0.715)           Delicy, Perfo		Reported Period 7	Variance	Current Pressures Period 9
Merinal Health         0.187         (0.157)         0.030           Adult Care Commissioning         0.118         (0.003)         0.115           Communities, Libraries, Heritage & Arts         0.000         (0.012)         (0.022)           Communities, Libraries, Heritage & Arts         0.000         (0.012)         (0.065)           Housing Services         0.000         (0.012)         (0.066)           Strategic Housing         (0.064)         (0.004)         (0.068)           Highways and Street Scene         0.250         0.477         0.727           Leisure         0.166         (0.060)         0.100           Carl Parking         0.238         (0.058)         0.180           Children S Social Care         3.882         0.600         4.482           Integrated Youth         (0.116)         0.001         (0.115)           School Improvement         (0.085)         (0.085)           Business & Commersioning & Performance         (0.417)         0.072           Targeted Services & Learner Support         (0.403)         (0.011)         0.072           Communication Performance         Partnership         0.000         0.197         0.197           Commos & Banding         0.0000         0.012	Adult Care Operations	£m	£m	£m
Adult Care Commissioning         0.118         (0.003)         0.1115           Communities, Libraries, Heritage & Arts         0.000         (0.012)         (0.012)           Libraries, Heritage & Arts         0.000         (0.012)         (0.068)           Housing Services         (0.063)         (0.021)         (0.068)           National Street Score         0.250         0.477         0.727           Leisure         0.160         (0.060)         0.100           Car Parking         0.238         (0.068)         0.180           Children & Families         0.265         (0.265)         (0.265)           Children & Social Care         3.882         0.600         4.482           Integrated Youth         (0.116)         0.001         (0.115)           Schools & Learning         0.0295)         (0.285)         (0.285)           Business & Commercial Services         0.009         (0.017)         0.072           Targeted Services Commascong and Performance         (0.713)         (0.020)         (0.715)           Policy, Performance & Partnership         0.000         0.012         (0.122           Policy, Performance & Partnership         0.000         0.000         (0.300)           Commissioning and Performanc	Other Vulnerable Adults	(0.040)	0.160	0.120
Adult Care Commissioning         0.118         (0.003)         0.115           Communities, Libraries, Heritage & Arts         0.000         (0.012)         (0.012)           Communities, Leadership & Governance         (0.063)         (0.002)         (0.065)           Mousing Services         0.250         (0.477         0.727           Leisure         0.160         (0.066)         0.100           Care Terming         0.238         (0.068)         0.100           Childron S Families         0.1180         (0.161)         0.001           Childron S Families         0.238         (0.069)         0.100           Childron S Families         0.295)         (0.295)         0.295)           School improvement         (0.065)         (0.065)         0.000           Busines & Commersioning and Performance         0.000         0.117)         0.072           Carrageted Senter Support         (0.403)         (0.017)         0.012           Colicy, Performance & Partnership         0.000         0.118         (0.022)         (0.715)           Policy, Performance & Partnership         0.000         0.012         0.012         0.012           Policy, Performance & Partnership         0.000         0.000         (0.030)	Mental Health	0.187	(0.157)	0.030
Communities, Libraries, Heritage & Arts         0.000         (0.12)         (0.012)           Communities, Leadership & Governance         (0.063)         (0.002)         (0.065)           Housing Services         (0.064)         (0.004)         (0.068)           Strategic Housing         (0.064)         (0.004)         (0.068)           Nitifhbourhood Services         0.250         0.477         0.727           Leisure         0.160         (0.068)         0.180           Children & Families         0.238         (0.058)         0.180           Children & Social Care         3.882         0.600         4.482           Integrated Youth         (0.116)         0.000         (0.115)           School Improvement         (0.025)         (0.025)         (0.026)           School Improvement         (0.026)         (0.017)         0.072           Targeted Services & Learner Support         (0.403)         (0.007)         (0.410)           Children & Services Commercial Services         0.000         0.197         0.197           Commissioning and Performance         (0.713)         (0.002)         (0.175)           Policy, Performance & Partnership         0.000         0.000         (0.030)           Commusianisto				
Libraries, Heritage & Arts         0.000         (0.012)         (0.012)           Communities, Leadership & Governance         (0.063)         (0.002)         (0.065)           Highbourhood Services         0.064)         (0.004)         (0.068)           Brategic Housing         0.160         (0.606)         0.100           Carbourhood Services         0.250         0.477         0.727           Highways and Street Scene         0.260         0.000         (0.016)           Children & Families         0.160         (0.606)         0.100           Carl Parking         0.233         (0.058)         0.180           Children's Social Care         3.382         0.600         4.482           Children's Social Care         0.089         (0.017)         0.072           Targeted Services & Learner Support         (0.403)         (0.007)         (0.410)           Children's Services Commissioning & Performance         0.000         0.197         0.197           Communications         0.000         0.012         0.012         0.012           Children's Sanding         0.000         0.012         0.012         0.012           Children's Services A Learner Support         (0.403)         0.000         0.012         0.0		0.118	(0.003)	0.115
Communities, Leadership & Governance         (0.063)         (0.002)         (0.065)           Musind Services         Strategic Housing         (0.064)         (0.004)         (0.068)           Neighbourbood Services         0.250         0.477         0.727           Leisure         0.160         (0.069)         0.160           Children & Families         0.250         0.477         0.727           Leisure         0.160         (0.069)         0.180           Children & Social Care         3.882         0.600         4.482           Integrated Youth         (0.116)         0.001         (0.115)           Schools & Learning         (0.085)         (0.295)         (0.295)           School improvement         (0.008)         (0.007)         (0.712)           Targeted Services & Learner Support         (0.403)         (0.007)         (0.410)           Children's Services Commersioning & Performance         (0.713)         (0.002)         (0.715)           Policy, Performance & Partnership         0.000         0.012         0.012           Policy, Performance & Partnership         0.000         0.000         (0.025)           Prinance         Procurement & Internal Audit         (0.100)         (0.010)         (0.130)<				
Housing Services         Output           Strategic Housing         (0.064)         (0.064)         (0.068)           Neighbourhood Services         0.250         0.477         0.727           Leisure         0.160         (0.060)         0.100           Car Parking         0.233         (0.058)         0.180           Children's Social Care         3.882         0.600         4.482           Integrated Youth         (0.116)         0.001         (0.115)           School Back Learning         (0.295)         (0.295)           Early Years         (0.085)         (0.085)           School Improvement         (0.403)         (0.007)         (0.410)           Children's Services Commissioning & Performance         (0.713)         (0.002)         (0.715)           Policy, Performance & Partnership         0.000         0.017         0.012         0.012           Policy, Performance & Partnership         0.000         0.000         (0.300)         0.000         (0.300)           Policy, Performance & Commance Internship         0.000         0.012         0.012         0.012           Legal & Democratic         (0.300)         0.000         (0.300)         Commot & Branding         (0.102)         (0.025)			, ,	· · · ·
Strategic Housing         (0.064)         (0.068)           Neighbourhood Services         0.250         0.477         0.727           Leisure         0.160         (0.069)         0.180           Children & Families         0.233         (0.058)         0.180           Children & Scotal Care         3.882         0.600         4.482           Integrated Youth         (0.116)         0.001         (0.115)           School Improvement         (0.085)         (0.085)         (0.085)           School Improvement         (0.085)         (0.085)         (0.085)           Sunses & Commercial Services         0.089         (0.017)         0.072           Targeted Services & Learner Support         (0.403)         (0.007)         (0.715)           Policy, Performance & Partnership         0.000         0.197         0.197           Policy, Performance & Partnership         0.000         0.012         0.012           Egal & Democratic         (0.030)         0.000         (0.040)           Legal & Democratic         (0.030)         0.000         (0.030)           Communications         (0.023)         (0.002)         (0.025)           Information Programme         0.178         0.178		(0.063)	(0.002)	(0.065)
Neighbourhood Services         0.250         0.477         0.727           Highways and Street Scene         0.260         0.477         0.727           Leisure         0.160         (0.060)         0.100           Car Parking         0.238         (0.058)         0.180           Children's Social Care         3.882         0.600         4.482           Integrated Youth         (0.116)         0.001         (0.115)           Schools & Learning         (0.295)         (0.295)         (0.295)           School Improvement         (0.065)         (0.0065)         (0.065)           Business & Commercial Services         0.089         (0.017)         0.072           Carrieged School and Performance         (0.713)         (0.002)         (0.715)           Policy, Performance & Partnership         0.000         0.012         0.012           Policy, Performance & Partnership         0.000         0.000         (0.300)           Commissioning and Performance         (0.300)         0.000         (0.022)         (0.025)           Highways End Ging         0.002         (0.012)         0.012         0.012           Legal & Democratic         (0.0300)         0.000         (0.023)         (0.022)         (0.025		(0.004)	(0,00,4)	(0.000)
Highways and Street Scene         0.250         0.477         0.727           Leisure         0.160         (0.060)         0.100           Car Parking         0.238         (0.058)         0.180           Children & Families         0.238         (0.058)         0.180           Children's Social Care         3.882         0.600         4.482           Integrated Youth         (0.116)         0.001         (0.115)           Schools & Learning         (0.295)         (0.295)         (0.205)           School Improvement         (0.085)         (0.005)         (0.005)           School Improvement         (0.403)         (0.007)         (0.410)           Children's Services Commersioning & Performance         (0.403)         (0.002)         (0.715)           Policy, Performance & Partnership         0.000         0.012         0.012           Finance, Procurement & Internal Audit         (0.100)         0.060         (0.040)           Legal & Democratic         (0.300)         0.000         (0.300)           Communications         0.000         (0.022)         (0.025)           Has aranding         (0.023)         (0.002)         (0.025)           Hastanding         (0.259)         (0.500)	0 0	(0.064)	(0.004)	(0.068)
Leisure         0.160         (0.060)         0.100           Car Parking         0.238         (0.058)         0.180           Children's Social Care         3.882         0.600         4.482           Integrated Youth         (0.116)         0.001         (0.115)           Schools & Learning         (0.295)         (0.295)         (0.295)           Early Years         (0.085)         (0.085)         (0.085)           Business & Commercial Services         0.089         (0.017)         0.072           Targeted Services Commissioning & Performance         (0.713)         (0.002)         (0.715)           Policy, Performance & Partnership         0.000         0.012         0.012           Policy, Performance & Partnership         0.000         0.012         0.012           Finance, Procurement & Internal Audit         (0.100)         0.060         (0.040)           Legal & Democratic         (0.0300)         0.000         (0.300)           Commusitational Development         (0.120)         (0.010)         (0.130)           Human Resources & Organisational Development         (0.120)         (0.021)         (0.025)           HR & Organisational Development         (0.120)         (0.070)         (0.070)		0.050	0 477	0 707
Car Parking         0.238         (0.056)         0.180           Children's Social Care         3.862         0.600         4.462           Integrated Youth         (0.116)         0.001         (0.115)           Schools & Learning         (0.085)         (0.295)         (0.295)           Schools & Learning         (0.085)         (0.077)         (0.072)           Business & Commercial Services         0.089         (0.017)         (0.072)           Targeted Services & Learner Support         (0.403)         (0.007)         (0.410)           Children's Services Commissioning & Performance         (0.713)         (0.002)         (0.715)           Policy, Performance & Partnership         0.000         0.012         0.012           Policy, Performance & Partnership         0.000         0.000         (0.040)           Legal & Democratic         (0.300)         0.000         (0.040)           Legal & Democratic         (0.300)         0.000         (0.025)           Legal & Democratic         (0.300)         0.002         (0.025)           Legal & Democratic         (0.23)         (0.002)         (0.25)           Legal & Democratic         (0.250)         (0.250)         (0.250)           Comms & Branding				
Children's Social Care         3.882         0.600         4.482           Children's Social Care         (0.116)         (0.115)         (0.115)           Integrated Youth         (0.295)         (0.295)         (0.085)           Business & Commercial Services         (0.083)         (0.085)         (0.085)           Business & Commercial Services         (0.403)         (0.007)         (0.417)           Children's Services Commissioning & Performance         (0.403)         (0.007)         (0.417)           Safeguarding         0.000         0.197         0.197         Control           Policy, Performance & Partnership         0.000         0.012         0.012           Finance         Finance, Procurement & Internal Audit         (0.100)         0.060         (0.040)           Legal & Democratic         (0.300)         0.000         (0.300)         Control           Communications         (0.223)         (0.002)         (0.25)         Ift & Organisational Development           Human Resources & Organisational Development         (0.120)         (0.010)         (0.130)           Business Services         (0.500)         (0.500)         (0.500)           Customer Care/Business Services Finance         (0.097)         (0.37)         (0.060)			. ,	
Children's Social Care         3.882         0.600         4.482           Integrated Youth         (0.116)         0.001         (0.115)           Schools & Learning         (0.295)         (0.295)           Early Years         (0.085)         (0.085)           Business & Commercial Services         (0.085)         (0.085)           Business & Services Commissioning & Performance         (0.713)         (0.000)         (0.715)           Commissioning and Performance & Partnership         0.000         0.1197         0.197           Policy, Performance & Partnership         0.000         0.012         0.012           Finance, Procurement & Internal Audit         (0.100)         0.060         (0.040)           Legal & Democratic         (0.300)         0.000         (0.300)           Communications         0         (0.023)         (0.022)         (0.255)           HR & Organisational Development         (0.120)         (0.010)         (0.130)           Business Services         (0.500)         (0.500)         (0.500)           Comma & Branding         (0.173)         (0.000)         (0.070)           Business Services         (0.259)         (0.259)         Information Services         (0.500)           Information Pr	5	0.230	(0.056)	0.100
Integrated Youth         (0.116)         0.001         (0.115)           School & Learning         (0.295)         (0.295)           Early Years         (0.295)         (0.295)           Business & Commercial Services         0.089         (0.017)         0.072           Targeted Services Commissioning & Performance         (0.403)         (0.007)         (0.410)           Safeguarding         0.000         0.197         0.197         Convol           Policy, Performance & Partnership         0.000         0.012         0.012           Policy, Performance & Partnership         0.000         0.012         0.012           Finance, Procurement & Internal Audit         (0.100)         0.060         (0.040)           Legal & Democratic         (0.300)         0.000         (0.300)           Communications         Constance         (0.023)         (0.002)         (0.025)           HR & Organisational Development         (0.120)         (0.010)         (0.130)           Business Services         Information Services         (0.050)         (0.500)           Communications         (0.025)         (0.259)         (0.259)           Information Programme         0.178         0.178         0.178           Ecomony & Rege		3 882	0 600	4 482
Schools & Learning         (0.295)         (0.295)           Early Years         (0.085)         (0.085)           Business & Commercial Services         0.089         (0.017)         0.072           Targeted Services & Commissioning & Performance         0.080         (0.007)         (0.410)           Children's Services Commissioning & Performance         0.000         0.197         0.197           Safeguarding         0.000         0.012         (0.715)           Policy, Performance & Partnership         0.000         0.012         0.012           Policy, Performance & Partnership         0.000         0.012         0.012           Policy, Performance & Partnership         0.000         0.012         0.012           Policy, Performance & Standing         (0.230)         0.000         (0.300)           Legal & Democratic         (0.300)         0.000         (0.300)           Communications         Communications         (0.120)         (0.010)         (0.130)           Business Services         Socool         (0.500)         (0.500)         (0.500)           Customer Care/Business Services Finance         (0.097)         (0.070)         (0.259)         (0.259)         (0.259)         (0.259)         (0.259)         (0.505) <td< td=""><td></td><td></td><td></td><td></td></td<>				
Early Years         (0.295)         (0.295)           School Improvement         (0.085)         (0.085)           Business & Commercial Services         0.089         (0.017)         0.072           Targeted Services & Learner Support         (0.403)         (0.007)         (0.410)           Children's Services Commissioning & Performance         0.000         0.197         0.197           Policy, Performance & Partnership         0.000         0.0197         0.197           Policy, Performance & Partnership         0.000         0.012         0.012           Finance, Procurement & Internal Audit         (0.100)         0.060         (0.040)           Legal & Democratic         (0.300)         0.000         (0.300)           Comms & Branding         (0.023)         (0.002)         (0.025)           HR & Organisational Development         (0.120)         (0.010)         (0.130)           Business Services         (0.259)         (0.259)         (0.259)           Information Programme         (0.050)         (0.500)         (0.500)           Common Services         (0.050)         (0.050)         (0.259)           Information Programme         (0.77)         (0.060)         (0.070)           Transformation Programme	•	(0.110)	0.001	(0.110)
School Improvement         (0.085)         (0.085)           Business & Commercial Services         0.089         (0.017)         0.072           Targeted Services & Learner Support         (0.403)         (0.007)         (0.410)           Commissioning and Performance         0.000         0.197         0.197           Commissioning and Performance & Partnership         0.000         0.012         0.012           Policy, Performance & Partnership         0.000         0.012         0.012           Finance, Procurement & Internal Audit         (0.100)         0.060         (0.040)           Legal & Democratic         (0.300)         0.000         (0.300)           Communications         0.000         0.012         (0.025)           HR & Organisational Development         (0.120)         (0.001)         (0.130)           Legal & Democratic         (0.097)         0.037         (0.060)           Customer Care/Business Services Finance         (0.097)         0.037         (0.060)           Strategic Property Services         (0.259)         (0.259)         (0.259)           Transformation Programme         0.178         0.178         0.778           Ecomony & Regeneration         (0.060)         (0.070)         (0.070)		(0 295)		(0.295)
Business & Commercial Services         0.089         (0.017)         0.072           Targeted Services & Learner Support         (0.403)         (0.007)         (0.410)           Children's Services Commissioning & Performance         0.000         0.197         0.197           Commissioning and Performance         0.000         0.197         0.197           Commissioning and Performance & Partnership         0.000         0.012         0.012           Policy, Performance & Partnership         0.000         0.012         0.012           Finance, Procurement & Internal Audit         (0.100)         0.060         (0.040)           Legal & Democratic         (0.300)         0.000         (0.300)           Comms & Branding         (0.023)         (0.002)         (0.025)           H & A Organisational Development         (0.120)         (0.010)         (0.130)           Business Services         (0.500)         (0.500)         (0.500)           Customer Care/Business Services Finance         (0.097)         (0.259)         (0.259)           Information Programme         0.178         0.178         0.178           Ecomony & Regeneration         (0.050)         (0.050)         0.050)           Strategic Services         (0.164)         (0.001)		· · /		· · · ·
Targeted Services & Learner Support         (0.403)         (0.007)         (0.410)           Children's Services Commissioning & Performance         0.000         0.197         0.197           Commissioning and Performance & Partnership         0.000         0.012         0.012           Policy, Performance & Partnership         0.000         0.012         0.012           Finance, Procurement & Internal Audit         (0.100)         0.060         (0.040)           Legal & Democratic         (0.300)         0.000         (0.300)           Communications         (0.100)         0.060         (0.040)           Communications         (0.120)         (0.010)         (0.130)           Communications         (0.120)         (0.010)         (0.130)           Business Services         (0.500)         (0.500)           Customer Care/Business Services Finance         (0.259)         (0.259)           Transformation Programme         0.178         0.178           Transformation Programme         0.178         0.178           Ecomony & Regeneration         (0.050)         (0.050)           Development Services         (0.050)         (0.050)           Strategic Services         (0.050)         (0.050)           Strategic Services<		( )	(0.017)	( )
Safeguarding         0.000         0.197         0.197           Commissioning and Performance         (0.713)         (0.002)         (0.715)           Policy, Performance & Partnership         0.000         0.012         0.012           Finance, Procurement & Internal Audit         (0.100)         0.060         (0.040)           Legal & Democratic         (0.300)         0.000         (0.300)           Communications         (0.023)         (0.002)         (0.25)           HR & Organisational Development         (0.120)         (0.010)         (0.130)           Business Services         (0.500)         (0.500)         (0.500)           Information Services         (0.500)         (0.259)         (0.259)           Transformation Programme         (0.178)         (0.178)         (0.700)           Strategic Property Services         (0.050)         (0.070)         (0.700)           Development Services         (0.050)         (0.070)         (0.070)           Development Services         (0.050)         (0.050)         (0.050)           Strategic Services, Highways and Transport         (0.068)         0.072         0.004           Ecomony & Regeneration         (0.068)         0.072         0.004           De	Targeted Services & Learner Support		· /	
Commissioning and Performance         (0.713)         (0.002)         (0.715)           Policy, Performance & Partnership         0.000         0.012         0.012           Finance, Procurement & Internal Audit         (0.100)         0.060         (0.040)           Legal & Democratic         (0.300)         0.000         (0.300)           Communications         (0.023)         (0.002)         (0.025)           Comms & Branding         (0.023)         (0.002)         (0.025)           HR & Organisational Development         (0.120)         (0.010)         (0.130)           Business Services         (0.500)         (0.500)         (0.500)           Customer Care/Business Services Finance         (0.097)         0.037         (0.060)           Strategic Property Services         (0.259)         (0.259)         (0.259)           Transformation Programme         0.178         0.178         0.178           Ecomony & Regeneration         (0.070)         (0.070)         0.070)           Development Services         (0.050)         (0.050)         (0.050)           Strategic Services, Highways and Transport         Highways Strategic Services         (0.068)         0.072         0.004           Education Transport         0.180         (0.0	Children's Services Commissioning & Performance	, , , , , , , , , , , , , , , , , , ,	. ,	
Policy, Performance & Partnership         0.000         0.012         0.012           Policy, Performance & Partnership         0.000         0.012         0.012           Finance, Procurement & Internal Audit         (0.100)         0.060         (0.040)           Legal & Democratic         (0.300)         0.000         (0.300)           Communications         (0.023)         (0.002)         (0.025)           HR & Organisational Development         (0.120)         (0.010)         (0.130)           Business Services         (0.500)         (0.500)         (0.500)           Customer Care/Business Services Finance         (0.259)         (0.259)         (0.259)           Transformation Programme         (0.178         (0.178         (0.178)           Transformation Programme         (0.178         (0.070)         (0.070)           Development Services         (0.050)         (0.050)         Strategic Services, Highways and Transport           Highways Strategic Services         (0.117         (0.162)         (0.045)           Public Transport         (0.180)         0.100         (0.165)           Public Transport         0.180         (0.080)         0.100           Digital Inclusion         0.000         (0.030)         (0.030)	Safeguarding	0.000	0.197	0.197
Policy, Performance & Partnership         0.000         0.012         0.012           Finance Finance, Procurement & Internal Audit         (0.100)         0.060         (0.040)           Legal & Democratic Comms & Branding         (0.023)         (0.002)         (0.025)           HR & Organisational Development         (0.120)         (0.010)         (0.130)           Business Services         (0.250)         (0.023)         (0.002)         (0.025)           HR & Organisational Development         (0.120)         (0.010)         (0.130)           Business Services         (0.500)         (0.500)         (0.500)           Customer Care/Business Services Finance         (0.097)         0.037         (0.060)           Strategic Property Services         (0.259)         (0.259)         Transformation Programme         0.178         0.178           Transformation Programme         (0.178)         (0.070)         (0.070)           Development Services         (0.050)         (0.050)         (0.050)           Strategic Services         (0.050)         (0.050)         (0.050)           Development Services         (0.050)         (0.050)         (0.050)           Vaste         0.177         (0.162)         (0.045)           Public Transport<	Commissioning and Performance	(0.713)	(0.002)	(0.715)
Finance Finance, Procurement & Internal Audit         (0.100)         0.060         (0.040)           Legal & Democratic Legal & Democratic         (0.300)         0.000         (0.300)           Communications Communications         (0.023)         (0.002)         (0.025)           H & Organisational Development         (0.120)         (0.010)         (0.130)           Business Services         (0.097)         (0.010)         (0.130)           Information Services         (0.097)         (0.010)         (0.130)           Strategic Property Services         (0.259)         (0.259)           Transformation Programme         (0.178)         (0.178)           Transformation Programme         (0.070)         (0.070)           Ecomony & Regeneration         (0.070)         (0.070)           Ecomony & Regeneration         (0.050)         (0.050)           Strategic Services         (0.050)         (0.050)           Strategic Services         (0.068)         (0.072)         (0.064)           Public Transport         (0.068)         (0.072)         (0.044)           Highways Strategic Services         (0.060)         (0.030)         (0.030)           Vaste         0.180         (0.080)         0.100           Digital				
Finance, Procurement & Internal Audit         (0.100)         0.060         (0.040)           Legal & Democratic         (0.300)         0.000         (0.300)           Communications         (0.023)         (0.002)         (0.025)           HR & Organisational Development         (0.120)         (0.010)         (0.130)           Business Services         (0.500)         (0.500)         (0.500)           Information Services         (0.259)         (0.259)         (0.259)           Information Programme         (0.178)         (0.178)         (0.178)           Transformation Programme         0.178         (0.170)         (0.070)           Development Services         (0.050)         (0.070)         (0.070)           Development Services         (0.050)         (0.050)         (0.070)           Development Services         (0.050)         (0.050)         (0.070)           Development Services         (0.050)         (0.050)         (0.070)           Development Services         (0.068)         0.072         0.004           Ecomony & Regeneration         (0.068)         0.072         0.004           Highways Strategic Services         (0.117         (0.162)         (0.045)           Waste         0.18	Policy, Performance & Partnership	0.000	0.012	0.012
Legal & Democratic         (0.300)         0.000         (0.300)           Communications         (0.023)         (0.022)         (0.025)           HR & Organisational Development         (0.120)         (0.010)         (0.130)           Business Services         (0.500)         (0.500)         (0.500)           Information Services         (0.259)         (0.259)         (0.259)           Transformation Programme         (0.259)         (0.259)         (0.259)           Transformation Programme         0.178         0.178         0.178           Ecomony & Regeneration         (0.070)         (0.070)         0.050)           Development Services         (0.050)         (0.050)         (0.070)           Development Services         (0.050)         (0.070)         (0.070)           Development Services         (0.050)         (0.050)         (0.050)           Strategic Services, Highways and Transport         (0.068)         0.072         0.004           Education Transport         (0.164)         (0.060)         0.100           Digital Inclusion         0.000         (0.080)         0.100           Digital Inclusion         0.000         (1.700)         (1.700)           Digital Inclusion         0.00				
Legal & Democratic         (0.300)         0.000         (0.300)           Communications         (0.023)         (0.002)         (0.025)           IR & Organisational Development         (0.120)         (0.010)         (0.130)           Business Services         (0.500)         (0.500)         (0.500)           Information Services         (0.097)         0.037         (0.060)           Strategic Property Services         (0.259)         (0.259)         (0.259)           Transformation Programme         0.178         0.178           Transformation Programme         0.178         0.178           Ecomony & Regeneration         (0.070)         (0.070)           Development Services         (0.050)         (0.050)           Strategic Services, Highways and Transport         Highways Strategic Services         (0.068)         0.072         0.004           Education Transport         (0.164)         (0.01)         (0.165)         Public Transport         (0.068)         0.072         0.004           Education Transport         0.117         (0.162)         (0.045)         Waste           Waste         0.180         (0.080)         0.100         Digital Inclusion         0.000         (0.030)         (0.030)		(0.100)	0.060	(0.040)
Communications Comms & Branding(0.023)(0.002)(0.025)HR & Organisational Development(0.120)(0.010)(0.130)Human Resources & Organisational Development(0.120)(0.010)(0.130)Business Services(0.500)(0.500)(0.500)Information Services(0.097)0.037(0.060)Strategic Property Services Finance(0.259)(0.259)(0.259)Transformation Programme0.1780.1780.178Transformation Programme(0.070)(0.070)(0.070)Development Services(0.050)(0.050)Strategic Services(0.070)Development Services(0.050)(0.050)Strategic Services(0.068)0.0720.004Highways Strategic Services(0.117(0.162)(0.045)Waste0.100Digital Inclusion0.000(0.030)(0.030)(0.030)Course)Waste0.1800.000(1.700)(1.700)(1.500)Digital Inclusion0.000(1.500)(1.500)(1.500)Corporate0.000(1.700)(1.500)(1.500)Movement To/From Reserves0.000(1.500)(1.500)(1.228)TOTAL FORECAST VARIANCE MOVEMENT1.989(0.761)1.228				
Comms & Branding         (0.023)         (0.002)         (0.025)           HR & Organisational Development         (0.120)         (0.010)         (0.130)           Business Services         (0.027)         (0.010)         (0.130)           Business Services         (0.027)         (0.010)         (0.130)           Business Services         (0.097)         (0.010)         (0.130)           Customer Care/Business Services Finance         (0.097)         (0.037)         (0.060)           Strategic Property Services         (0.259)         (0.259)         (0.259)           Transformation Programme         (0.178)         (0.178)         (0.270)           Ecomony & Regeneration         (0.070)         (0.070)         (0.070)           Development Services         (0.050)         (0.050)         Strategic Services, Highways and Transport           Highways Strategic Services         (0.050)         (0.068)         0.072         0.004           Education Transport         (0.068)         0.072         0.004           Education Transport         (0.080)         0.100         0.004           Waste         0.180         (0.030)         (0.030)           Digital Inclusion         0.000         (0.030)         (0.030)		(0.300)	0.000	(0.300)
HR & Organisational Development(0.120)(0.010)(0.130)Business ServicesInformation Services(0.500)(0.500)Information Services(0.097)0.037(0.060)Strategic Property Services(0.259)(0.259)Transformation Programme0.1780.178Transformation Programme0.1780.178Ecomony & Regeneration(0.070)(0.070)Development Services(0.050)(0.050)Strategic Services, Highways and Transport(0.050)(0.050)Highways Strategic Services(0.164)(0.001)(0.165)Public Transport(0.088)0.0720.004Education Transport0.117(0.162)(0.045)Waste0.180(0.030)(0.030)Digital Inclusion0.000(1.700)(1.700)Corporate(1.500)(1.500)(1.500)Movement To/From Reserves0.000(1.700)(1.500)Restructure and Contingency1.5501.550TOTAL FORECAST VARIANCE MOVEMENT1.989(0.761)1.228		(0.000)	(0.000)	(0.005)
Human Resources & Organisational Development         (0.120)         (0.010)         (0.130)           Business Services         Information Services         (0.500)         (0.500)           Customer Care/Business Services Finance         (0.097)         0.037         (0.060)           Strategic Property Services         (0.259)         (0.259)         (0.259)           Transformation Programme         0.178         0.178           Ecomony & Regeneration         (0.070)         (0.070)           Ecomony & Regeneration         (0.070)         (0.070)           Development Services         (0.050)         (0.050)           Strategic Services, Highways and Transport         (0.068)         0.072         0.004           Highways Strategic Services         (0.164)         (0.001)         (0.165)           Public Transport         (0.068)         0.072         0.004           Education Transport         0.117         (0.162)         (0.045)           Waste         0.180         (0.030)         (0.030)           Digital Inclusion         0.000         (1.700)         (1.700)           Capital Financing         (1.500)         (1.500)         (1.500)           Restructure and Contingency         1.550         1.550         1		(0.023)	(0.002)	(0.025)
Business Services         (0.500)         (0.500)           Customer Care/Business Services Finance         (0.097)         0.037         (0.060)           Strategic Property Services         (0.259)         (0.259)         (0.259)           Transformation Programme         (0.178         0.178         0.178           Ecomony & Regeneration         (0.070)         (0.070)         (0.070)           Development Services         (0.050)         (0.050)         (0.050)           Strategic Services, Highways and Transport         (0.050)         (0.050)         (0.050)           Highways Strategic Services         (0.164)         (0.001)         (0.165)           Public Transport         (0.068)         0.072         0.004           Education Transport         0.117         (0.162)         (0.045)           Waste         0.180         (0.080)         0.100           Digital Inclusion         0.000         (0.030)         (0.030)           Digital Inclusion         0.000         (1.700)         (1.500)           Restructure and Contingency         1.550         1.550         1.550		(0.400)	(0.040)	(0.400)
Information Services         (0.500)         (0.500)           Customer Care/Business Services Finance         (0.097)         0.037         (0.060)           Strategic Property Services         (0.259)         (0.259)         (0.259)           Transformation Programme         0.178         0.178         0.178           Ecomony & Regeneration         (0.070)         (0.070)         (0.070)           Development Services         (0.050)         (0.070)         (0.070)           Strategic Services, Highways and Transport         (0.068)         0.072         0.004           Education Transport         (0.164)         (0.001)         (0.165)           Public Transport         (0.117         (0.162)         (0.045)           Waste         0.117         (0.162)         (0.045)           Waste         0.180         (0.080)         0.100           Digital Inclusion         0.000         (0.030)         (0.030)           Corporate         0.000         (1.700)         (1.700)           Movement To/From Reserves         0.000         (1.500)         1.550           TOTAL FORECAST VARIANCE MOVEMENT         1.989         (0.761)         1.228		(0.120)	(0.010)	(0.130)
Customer Care/Business Services Finance         (0.097)         0.037         (0.060)           Strategic Property Services         (0.259)         (0.259)         (0.259)           Transformation Programme         0.178         0.178           Transformation Programme         0.178         0.178           Ecomony & Regeneration         (0.070)         (0.070)           Development Services         (0.050)         (0.050)           Strategic Services, Highways and Transport         (0.068)         0.072         0.004           Highways Strategic Services         (0.1177)         (0.162)         (0.045)           Waste         0.1177         (0.162)         (0.045)           Waste         0.180         (0.080)         0.100           Digital Inclusion         0.000         (0.030)         (0.030)           Corporate         0.000         (1.700)         (1.700)           Movement To/From Reserves         0.000         (1.500)         1.550           TOTAL FORECAST VARIANCE MOVEMENT         1.989         (0.761)         1.228		(0,500)		(0.500)
Strategic Property Services         (0.259)         (0.259)           Transformation Programme         0.178         0.178           Transformation Programme         0.178         0.178           Ecomony & Regeneration         (0.070)         (0.070)           Development Services         (0.050)         (0.050)           Development Services         (0.050)         (0.050)           Strategic Services, Highways and Transport         (0.068)         0.072         0.004           Highways Strategic Services         (0.164)         (0.001)         (0.165)           Public Transport         (0.068)         0.072         0.004           Education Transport         0.117         (0.162)         (0.045)           Waste         0.180         (0.080)         0.100           Digital Inclusion         0.000         (0.030)         (0.030)           Digital Inclusion         0.000         (1.700)         (1.700)           Carporate         0.000         (1.700)         (1.500)           Movement To/From Reserves         0.000         (1.700)         (1.500)           Restructure and Contingency         1.550         1.550         1.550		· · ·	0.037	· · · ·
Transformation Programme         0.178         0.178           Transformation Programme         0.178         0.178           Ecomony & Regeneration         (0.070)         (0.070)           Development Services         (0.050)         (0.050)           Development Services         (0.050)         (0.050)           Strategic Services, Highways and Transport         (0.068)         0.072         0.004           Highways Strategic Services         (0.164)         (0.001)         (0.165)           Public Transport         (0.068)         0.072         0.004           Education Transport         0.117         (0.162)         (0.045)           Waste         0.180         (0.080)         0.100           Digital Inclusion         0.000         (0.030)         (0.030)           Corporate         0.000         (1.700)         (1.500)           Movement To/From Reserves         0.000         (1.700)         (1.500)           Restructure and Contingency         1.550         1.550         1.550		· · ·	0.007	· · ·
Transformation Programme         0.178         0.178           Ecomony & Regeneration         (0.070)         (0.070)           Ecomony & Regeneration         (0.070)         (0.070)           Development Services         (0.050)         (0.050)           Strategic Services, Highways and Transport         (0.068)         (0.072)         (0.065)           Public Transport         (0.068)         0.072         0.004           Education Transport         0.117         (0.162)         (0.045)           Waste         0.180         (0.080)         0.100           Digital Inclusion         0.000         (0.030)         (0.030)           Digital Inclusion         0.000         (1.700)         (1.700)           Capital Financing         (1.500)         (1.500)         (1.500)           Restructure and Contingency         1.550         1.550         1.228		(0.200)		(0.200)
Ecomony & Regeneration(0.070)(0.070)Development Services(0.050)(0.050)Strategic Services, Highways and Transport(0.050)(0.050)Highways Strategic Services(0.164)(0.001)(0.165)Public Transport(0.068)0.0720.004Education Transport0.117(0.162)(0.045)Waste0.117(0.080)0.100Digital Inclusion0.000(0.030)(0.030)Digital Inclusion0.000(1.700)(1.700)Capital Financing(1.500)(1.500)1.550TOTAL FORECAST VARIANCE MOVEMENT1.989(0.761)1.228		0 178		0 178
Ecomony & Regeneration         (0.070)         (0.070)           Development Services         0         (0.050)         (0.050)           Strategic Services, Highways and Transport         (0.068)         (0.072)         (0.064)           Highways Strategic Services         (0.164)         (0.001)         (0.165)           Public Transport         (0.068)         0.072         0.004           Education Transport         0.117         (0.162)         (0.045)           Waste         0.117         (0.080)         0.100           Digital Inclusion         0.000         (0.030)         (0.030)           Digital Inclusion         0.000         (1.700)         (1.700)           Capital Financing         (1.500)         (1.500)         1.550           TOTAL FORECAST VARIANCE MOVEMENT         1.989         (0.761)         1.228				
Development Services(0.050)(0.050)Strategic Services, Highways and Transport(0.064)(0.001)(0.165)Highways Strategic Services(0.164)(0.001)(0.165)Public Transport(0.068)0.0720.004Education Transport0.117(0.162)(0.045)Waste0.180(0.080)0.100Digital Inclusion0.000(0.030)(0.030)Corporate0.000(1.700)(1.700)Movement To/From Reserves0.000(1.700)(1.500)Restructure and Contingency1.5501.550TOTAL FORECAST VARIANCE MOVEMENT1.989(0.761)1.228			(0.070)	(0.070)
Strategic Services, Highways and Transport         (0.164)         (0.001)         (0.165)           Highways Strategic Services         (0.164)         (0.001)         (0.165)           Public Transport         (0.068)         0.072         0.004           Education Transport         0.117         (0.162)         (0.045)           Waste         0.180         (0.080)         0.100           Digital Inclusion         0.000         (0.030)         (0.030)           Corporate         Movement To/From Reserves         0.000         (1.700)         (1.700)           Capital Financing         (1.500)         (1.500)         1.550         1.550           TOTAL FORECAST VARIANCE MOVEMENT         1.989         (0.761)         1.228			, ,	
Highways Strategic Services       (0.164)       (0.001)       (0.165)         Public Transport       (0.068)       0.072       0.004         Education Transport       0.117       (0.162)       (0.045)         Waste       0.180       (0.080)       0.100         Digital Inclusion       0.000       (0.030)       (0.030)         Digital Inclusion       0.000       (1.700)       (1.700)         Corporate       0.000       (1.700)       (1.500)         Movement To/From Reserves       0.000       (1.700)       (1.500)         Restructure and Contingency       1.550       1.550         TOTAL FORECAST VARIANCE MOVEMENT       1.989       (0.761)       1.228		(0.050)		(0.050)
Highways Strategic Services       (0.164)       (0.001)       (0.165)         Public Transport       (0.068)       0.072       0.004         Education Transport       0.117       (0.162)       (0.045)         Waste       0.180       (0.080)       0.100         Digital Inclusion       0.000       (0.030)       (0.030)         Digital Inclusion       0.000       (1.700)       (1.700)         Corporate       0.000       (1.700)       (1.500)         Movement To/From Reserves       0.000       (1.700)       (1.500)         Restructure and Contingency       1.550       1.550         TOTAL FORECAST VARIANCE MOVEMENT       1.989       (0.761)       1.228	Strategic Services, Highways and Transport			
Education Transport       0.117       (0.162)       (0.045)         Waste       0.180       (0.080)       0.100         Digital Inclusion       0.000       (0.030)       (0.030)         Corporate       0.000       (1.700)       (1.700)         Movement To/From Reserves       0.000       (1.500)       (1.500)         Restructure and Contingency       1.550       1.550         TOTAL FORECAST VARIANCE MOVEMENT       1.989       (0.761)       1.228		(0.164)	(0.001)	(0.165)
Waste Waste         0.180         (0.080)         0.100           Digital Inclusion Digital Inclusion         0.000         (0.030)         (0.030)           Corporate Movement To/From Reserves         0.000         (1.700)         (1.700)           Capital Financing Restructure and Contingency         (1.500)         (1.500)         (1.500)           TOTAL FORECAST VARIANCE MOVEMENT         1.989         (0.761)         1.228	Public Transport	(0.068)	0.072	0.004
Waste         0.180         (0.080)         0.100           Digital Inclusion         0.000         (0.030)         (0.030)           Corporate         0.000         (1.700)         (1.700)           Movement To/From Reserves         0.000         (1.700)         (1.700)           Capital Financing         (1.500)         (1.500)         (1.500)           Restructure and Contingency         1.550         1.550           TOTAL FORECAST VARIANCE MOVEMENT         1.989         (0.761)         1.228		0.117	(0.162)	(0.045)
Digital Inclusion         0.000         (0.030)         (0.030)           Digital Inclusion         0.000         (0.030)         (0.030)           Corporate         0.000         (1.700)         (1.700)           Movement To/From Reserves         0.000         (1.500)         (1.500)           Capital Financing         (1.500)         (1.500)         (1.500)           Restructure and Contingency         1.550         1.550           TOTAL FORECAST VARIANCE MOVEMENT         1.989         (0.761)         1.228				
Digital Inclusion         0.000         (0.030)         (0.030)           Corporate         0.000         (1.700)         (1.700)         (1.700)           Movement To/From Reserves         0.000         (1.500)         (1.500)         (1.500)           Capital Financing         (1.500)         (1.500)         (1.500)         (1.550)           Restructure and Contingency         1.550         1.550         1.228		0.180	(0.080)	0.100
Corporate         0.000         (1.700)         (1.700)           Movement To/From Reserves         0.000         (1.700)         (1.700)           Capital Financing         (1.500)         (1.500)         (1.500)           Restructure and Contingency         1.550         1.550           TOTAL FORECAST VARIANCE MOVEMENT         1.989         (0.761)         1.228				
Movement To/From Reserves         0.000         (1.700)         (1.700)           Capital Financing         (1.500)         (1.500)         (1.500)           Restructure and Contingency         1.550         1.550         1.228           TOTAL FORECAST VARIANCE MOVEMENT         1.989         (0.761)         1.228	÷	0.000	(0.030)	(0.030)
Capital Financing         (1.500)         (1.500)           Restructure and Contingency         1.550         1.550           TOTAL FORECAST VARIANCE MOVEMENT         1.989         (0.761)         1.228		0.000	(1 700)	(4 700)
Restructure and Contingency1.5501.550TOTAL FORECAST VARIANCE MOVEMENT1.989 (0.761)1.228			(1.700)	
TOTAL FORECAST VARIANCE MOVEMENT         1.989 (0.761)         1.228				
	Resuluciule and Conlingency	1.550		1.550
HRA Budget 0.000 0.000 0.000	TOTAL FORECAST VARIANCE MOVEMENT	1.989	(0.761)	1.228
	HRA Budget	0.000	0.000	0.000